

# Inclusive Placemaking

Stakeholder Engagement Process and Tools

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Think City:
a social purpose organisation
with the mission of making
cities more people-friendly,
resilient and liveable





Think City is a social purpose organisation. We want to make cities more people friendly by catalysing change in the way cities are planned, developed, and celebrated.



- Established in 2009, we are an urban regeneration organisation
- Our mandate is to create more liveable, resilient and sustainable cities for citizens
- Our approach to urban renewal is communityled with a focus on small yet catalytic initiatives
- We operate in four cities in Malaysia (George Town, Butterworth, Kuala Lumpur, Johor Bahru) and have a presence in two other cities (Klang, Kuching)
- We are a wholly-owned subsidiary of Khazanah Nasional

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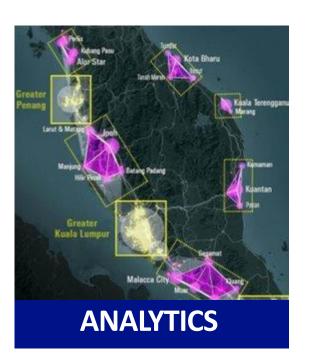
#### Our focus areas span four Communities of Practice



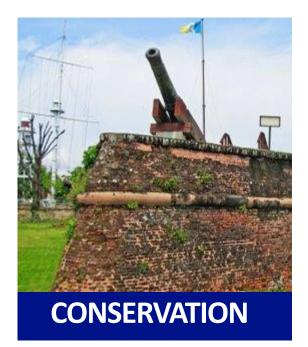
- Space activation
- Public realm improvement
- Space Management



- Climate adaptation & environment
- Community Resilience
- Housing renewal



- Strategy & policy
- Territorial planning
- Smart cities & urban data



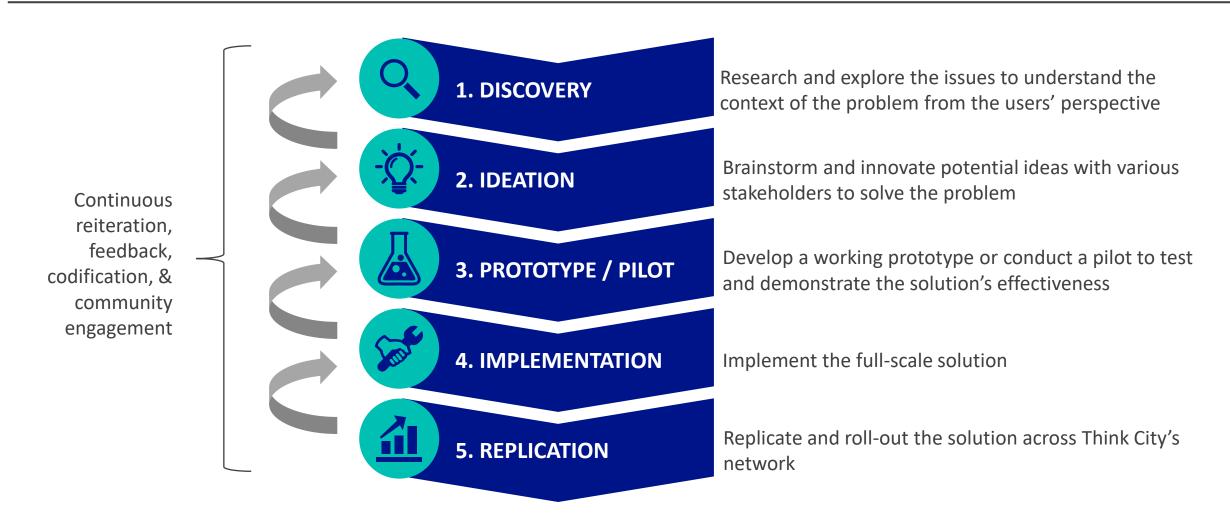
- Conservation, heritage and culture
- Content & museology

#### **OUR CITY MAKING APPROACH**



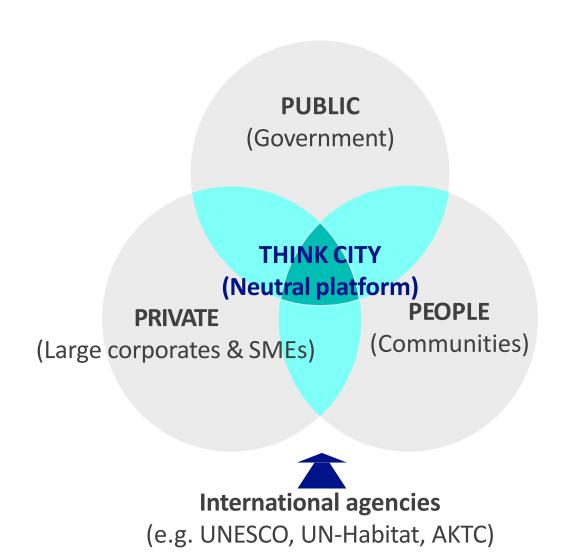
### As an experimental organisation, we have a unique approach to citymaking

#### Think City's citymaking approach





We are a neutral platform to create synergies between the public and private sectors as well as communities

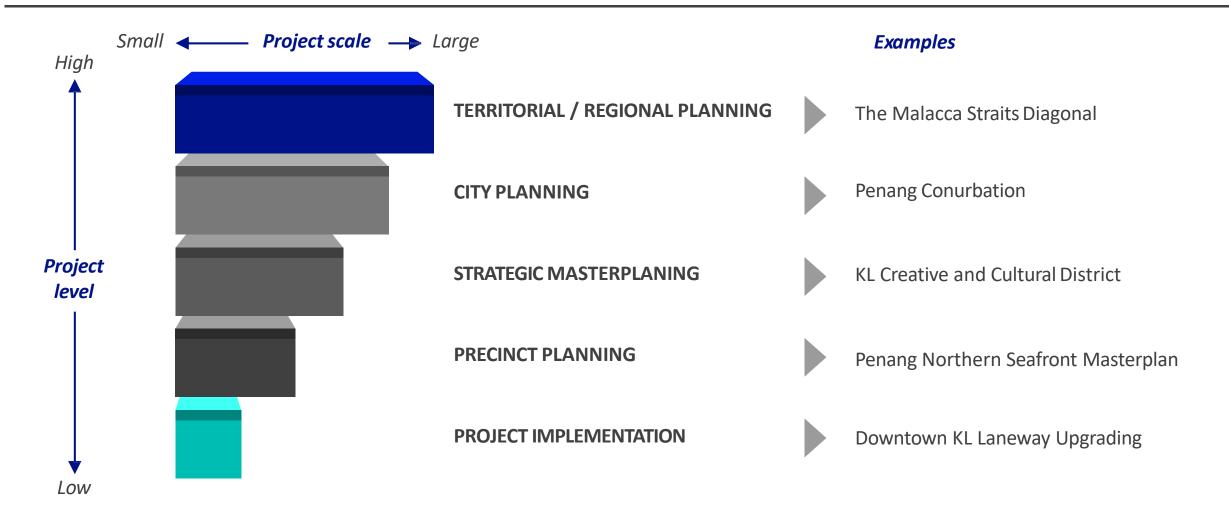


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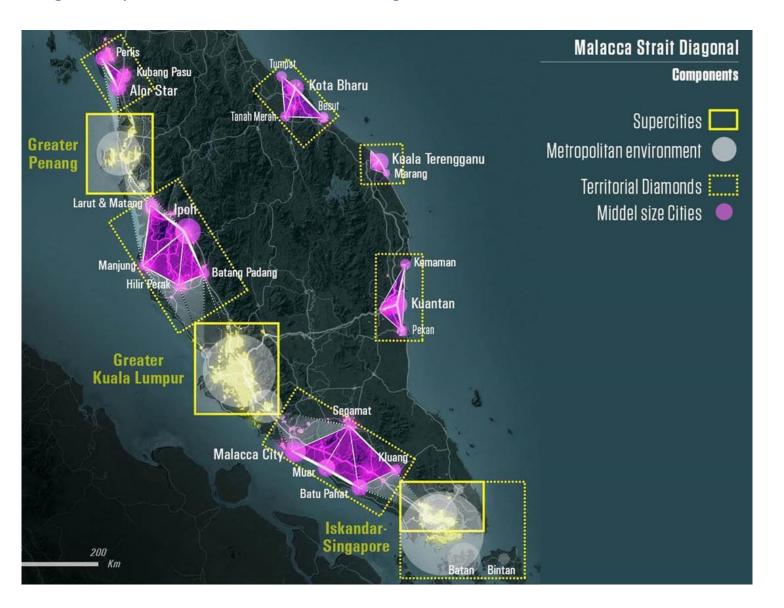
#### We are a multidisciplinary "think-and-do-tank" operating on a wide range and scale of project types

#### Think City's range of projects



#### **Examples of our projects – range and scale**

Territorial / regional planning example: The Malacca Straits Diagonal





### **Examples of our projects – range and scale**

City planning example: Penang conurbation









#### **Examples of our projects – range and scale**

Strategic master planning example: Kuala Lumpur Creative and Cultural District

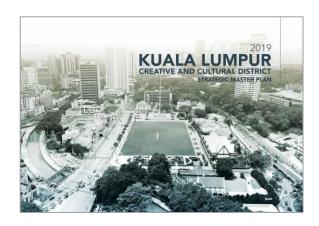


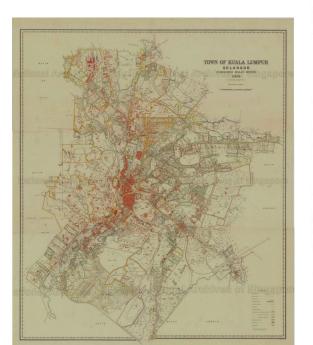


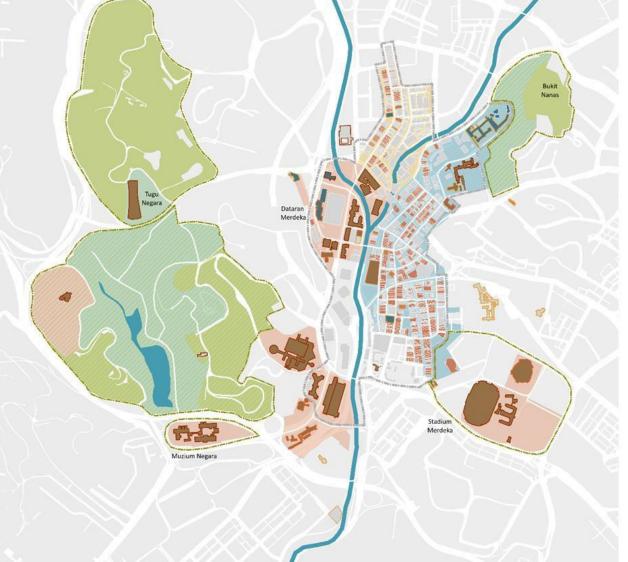


MINISTRY OF TOURISM,

ARTS AND CULTURE MALAYSIA







### CATEGORIES OF HERITAGE BUILDINGS

#### **JWN Heritage Class**

#### **Building heritage**

National heritage

Heritage

inventory

Natural heritage

Natural site

#### **DBKL Heritage Class**

#### **Building Category**

Category 1

Category 2

Category 3

#### Heritage Zone

Primary heritage zone
Secondary heritage zone

Special character zone
Heritage site

#### KLCCD and other Significant Sites

KLCCD boundary

Significant site boundary

#### Others

Other buildings

Green space

River

Source: JWN and DBKL, 2018



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#### **Examples of our projects – range and scale**

#### Precinct planning example: Penang Northern Seafront Masterplan











### **Examples of our projects – range and scale**

Project implementation example: Laneway upgrading project in KL





Citi Foundation















## **PLACEMAKING**

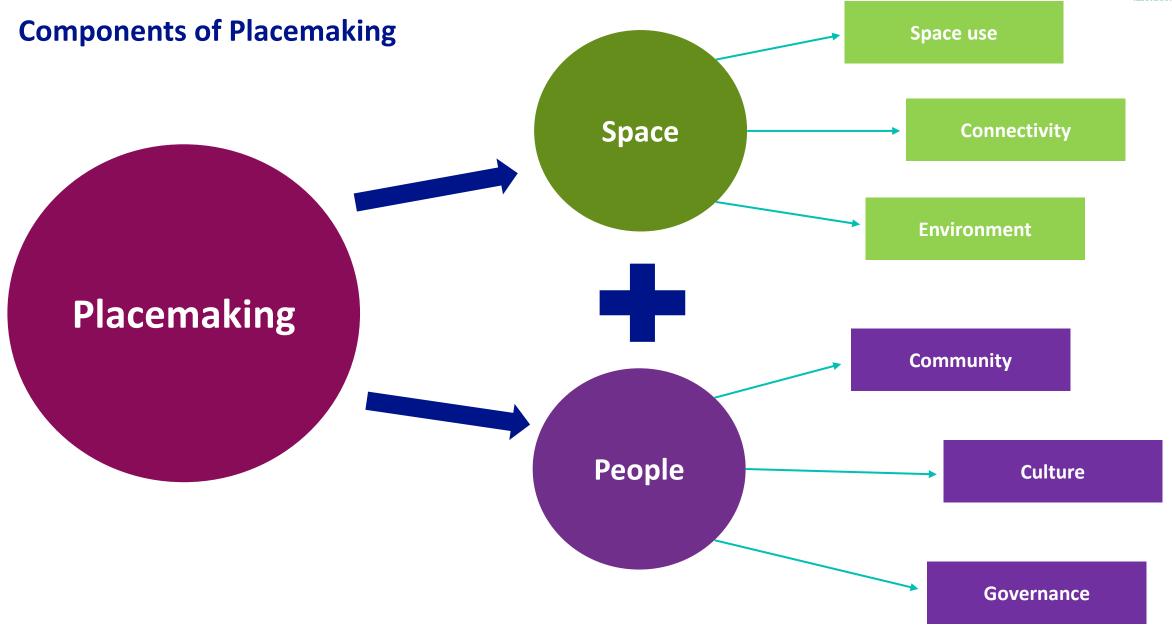






### **Placemaking**





#### THINK CITY'S APPROACH



### Think City's Approach to Placemaking

#### Definition:

Placemaking is the process of creating vibrant places where people want to live, work, play, and learn in.

The process includes planning, design & management and is fundamentally grounded in community participation

**Components: Strategic Placemaking** (area improvement plan) **Public Realm Improvement** (hardware) Space Activation Place Management (software) (orgware)

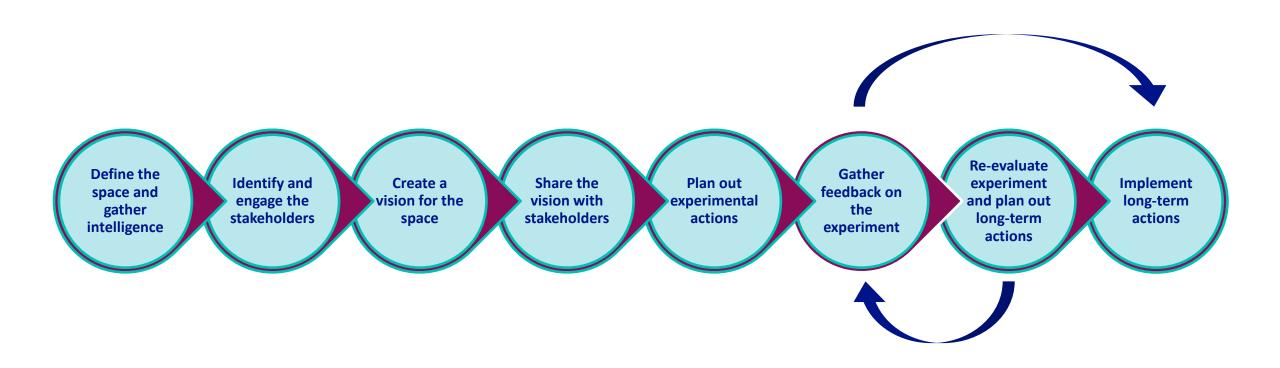
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A holistic set of placemaking components offered by Think City

### **Placemaking**



### **Placemaking Process**





### **Importance of Stakeholder Engagement**







### **COMMUNICATION**

- Identify your stakeholders
- Communicate with your stakeholders
- Manage stakeholders' expectation

### **TRUST**

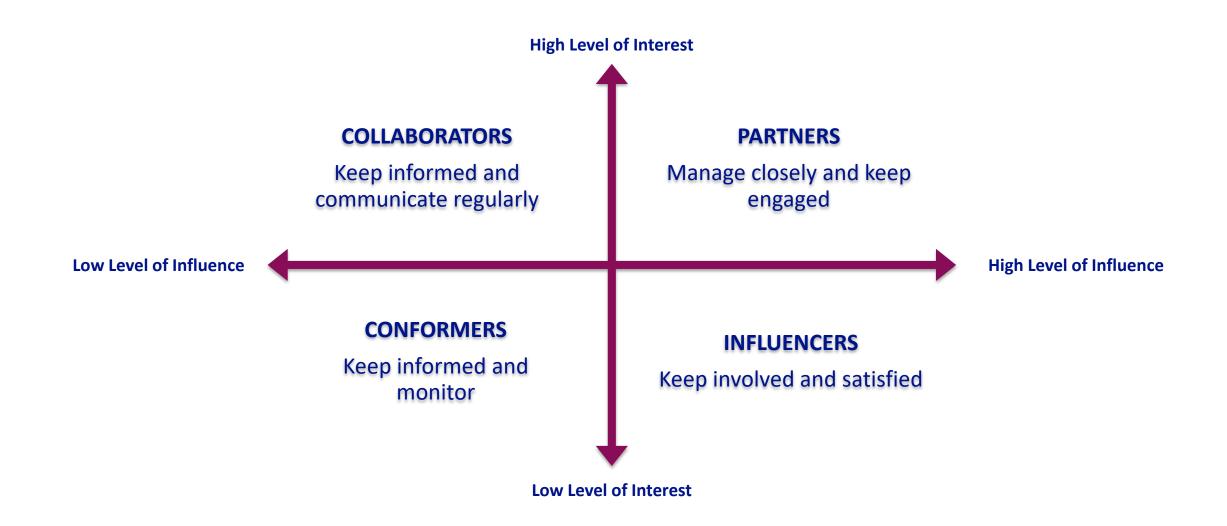
- Build trust
- Get buy-in
- Be on-the-same-page

### **TIME**

- Spend time to get to know the space and the community
- Allocate enough time for engagement



### **Identifying Your Stakeholders**



### **Stakeholder Engagement**



### **Methods of Engagement**





### **Engagement Strategy (EXAMPLE)**

#### **Partners**

- High level engagement
- Frequent communication
- Have interviews or one-to-one meetings
- Gather parties
   within this group
   of stakeholders
   for a workshop

#### **Influencers**

- Frequent communication
- Get buy-in
- Sharing facts and details
- Have workshops or townhall with influencers to gather feedback and comments

#### **Collaborators**

- Separate the collaborators into groups of the same interest
- Organise FGDs
- Could possibly organise workshops or townhalls to gather crosscollaboration ideas

#### **Conformers**

- Managing crowd expectation through media releases and exhibitions
- Run public survey to gather comments and feedback

#### **Stakeholder Engagement**



### **Planning an Engagement**

**Define purpose and** goals of engagement. **Identify resources** and budget **Determine the level** of engagement and **Assess and evaluate** choose suitable the engagement methods **Gather and** Implementing the synthesise engagement engagement results

## **CASE STUDIES**



### Community participation and collaboration is key to successful citymaking







Working with communities and local council. Regular face-to-face engagement ensures people are involved from the start – even and especially with the traders





#### **EXAMPLE OF STAKEHOLDER ENGAGEMENT**

### thinkcity DE HIVENATING THE CITY TOGETHER

### **Kampung Benggali Pocket Park**











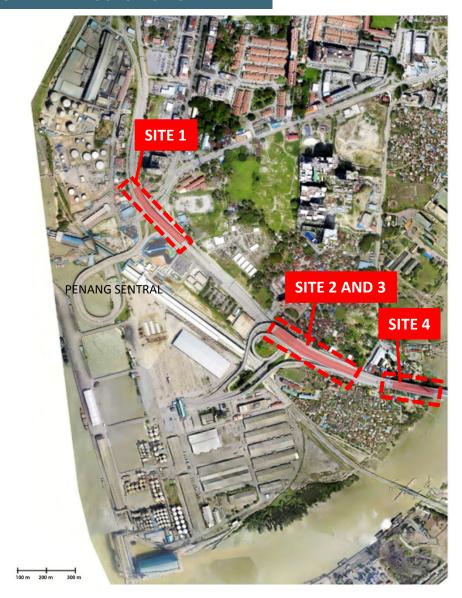
- Four sessions of community engagement
- Multiple sessions of engagement with municipal council

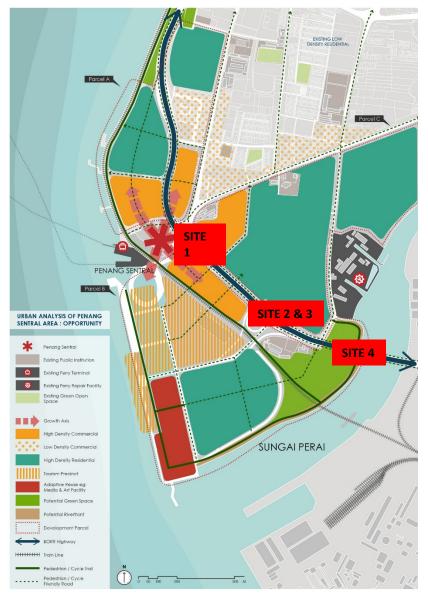


### **URBAN PARK BELOW BORR: UJONG BATU**



**URBAN ANALYSIS: OPPORTUNITY** 



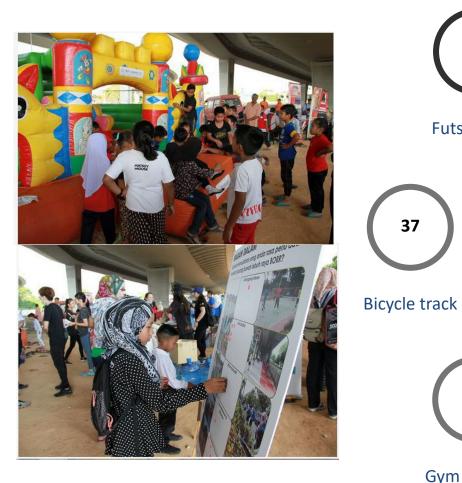




### **URBAN PARK BELOW BORR: Community Engagement**

#### **SITE 2 & 3 : BAGAN DALAM**

Bagan Dalam Open Day 23 Mac 2019



**Engagement Board Results: Facilities preferred by community** 





Futsal court Takraw court

court Library



37 30

Food stalls

Seatings & Jogging track

28

Playground



Gym facilities



Community garden



Skate park



### **URBAN PARK BELOW BORR: Community Engagement**

PROGRAMS NEEDED FOR CHILDREN AND COMMUNITY

MethadoneProgram SportFacilities EmpowermentProgram RoadSafety

Communities and school children need a library and a space for playing/activity the most.



### Two primary beliefs drive our mission

### The Power of Small





# **Putting People in the Heart of the Solution**











